

BRIEFING REPORT

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Report Title: Cheshire East Partnership Board Overview

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1. Introduction

1.1. This briefing paper is for information only and is intended to provide the committee with an insight into the role of the Cheshire East Partnership Board, along with the progress it has made since its inception.

2. Background

- 2.1. Since February 2018, the Caring Together Programme, covering the Eastern Cheshire CCG footprint, and the Connecting Care Programme, covering both South Cheshire and Vale Royal CCG footprints, were brought together to create a programme for the Central & Eastern Cheshire East Place. Both of these former programmes aimed to transform care for patients by bringing health and social care together to improve quality of care and outcomes. Both programmes were working on plans to bring care closer to home by delivering services in local communities and reducing demand on acute services.
- 2.2. In April 2018, it was agreed that the Central Cheshire CCGs would formally align with the Place Programmes and therefore, South Cheshire CCG would be a formal member of the Cheshire East Place programme and Vale Royal CCG would be a formal member of the Cheshire West & Chester Place Programme.
- **2.3.** The Cheshire East Partnership Board membership consists of the following organisations:
 - East Cheshire NHS Trust
 - Mid Cheshire Foundation Trust
 - Cheshire East Council
 - Cheshire & Wirral Partnership NHS Foundation Trust
 - NHS Eastern Cheshire CCG
 - NHS South Cheshire CCG

- Vernova Healthcare
- South Cheshire & Vale Royal GP Alliance
- 2.4. The Cheshire East Partnership Board is the inter-organisational forum that acts as the top tier of leadership for the health and care system. The partnership board is led by an independent Chair and includes a wide variety of external stakeholders as attendees. The partnership board does not have delegated powers; its decisions are subject to ratification by the boards of the partner organisations.
- **2.5.** Its ambition is to develop a single Integrated Care Partnership, operating:
 - At the whole population level; aiming to address the wider determinants of health and wellbeing and to tackle inequalities.
 - As a place-based response to the development of sustainable services for the local populations.
 - For people with episodic conditions; it will help build and form part of a more coherent and effective local network of urgent care.
 - For people with ongoing care needs; it will provide a broader range
 of services in the community that are more joined up between
 primary, physical, mental health and social care and services will be
 better tailored to meeting their needs including integrated personal
 commissioning and personal health budgets.

3. Briefing Information

- **3.1.** Since February 2018, the Cheshire East Partnership Board has been meeting monthly and has been working to deliver its ambitions. The following points provide the committee with a snapshot of the key progress / areas of work being discussed over the previous seven months.
- **3.2.** Governance: To support the partnership board the following documents have been developed:
 - Terms of Reference (Cheshire East Partnership Board and Cheshire East Partnership Executive Group, Care Professionals Assurance Group)
 - Governance & Decision Making Framework (including Memorandum of Understanding¹).
- **3.3.** Acute Sustainability: Work progresses to develop an outline business case for the Regulators (NHS Improvement and NHS England) and Health Care

¹ Note: Whilst the MOU has been developed, not all partners have signed the document.

Partnership for Cheshire & Merseyside (HCP) detailing the development of a sustainable (clinical, workforce, finance) acute health care system. The draft document is scheduled to be completed in November 2018 for consideration by the Regulators.

- **3.4.** Cheshire East Together Estates Plan: A submission was made in May 2018 to the HCP outlining the future estates strategy for the Cheshire East place.
- 3.5. Integrated Care Providers / Partnership: A number of workshops have been held / planned to progress the vision and shape of what an Integrated Care system (ICS) would look like across Cheshire East. A key attribute of the ICS is the development of 8 care communities which serve a population of up to circa 50,000. The aim of the care communities is to bring wider health and social care teams together to deliver a wide range of services that not only treat illness but promote wellness, self-care and behavioural change.
- **3.5.1** The care communities all have an identified clinical lead and are now working to progress the delivery of care. The eight care communities are:
 - Sandbach, Middlewich, Alsager, Scholar Green, Haslington
 - Nantwich & Rural
 - Crewe
 - Macclesfield
 - Bollington, Disley, Poynton
 - Chelford, Handforth, Alderley Edge, Wilmslow
 - Congleton, Holmes Chapel
 - Knutsford
- **3.5.2** Each of the care communities are at differing levels of maturity and to help facilitate their development, the Partnership Board has supported:
 - Successful bid to the HCP of £486k to support the care communities in securing clinical leadership; supporting a change programme targeted at system leadership, culture and behaviour; and accelerating best practice initiatives locally.
 - Agreement to proceed with the recruitment of a Managing Director / Senior Responsible Officer for the ICP/O to support the development towards an Integrated Care system across Cheshire East.
- **3.6.** Independent Chair: Due to the current chairs contract ending in October 2018, a recruitment process has commenced in September 2018 to recruit a replacement chair on a fixed term contract.